



## Medinorma Workshop 19<sup>th</sup> April 2018

*La sérialisation en pratique: retour d'expérience*  
*Serialisierung in der Praxis: Lernen vom Ausland*  
*Serialisation in Practice: Learning from Abroad*

# Content



# Christoph Krähenbühl

- **Senior Director at Excellis Europe**, European subsidiary of Excellis Health Solutions, with HQ in UK (Manchester) and Brussels (Belgium)
- European Medicines Verification Organisation **EMVO Management Team**, supporting the EMVS establishment and roll-out across Europe
- Previously Expert on **EFPIA's Coding and Serialisation team**
- Leadership in Serialisation Projects since 2006, as **Global Project Lead and Product Security Manager at AstraZeneca (HQ UK)**, one of the early adopters and global leaders in pharma serialisation.



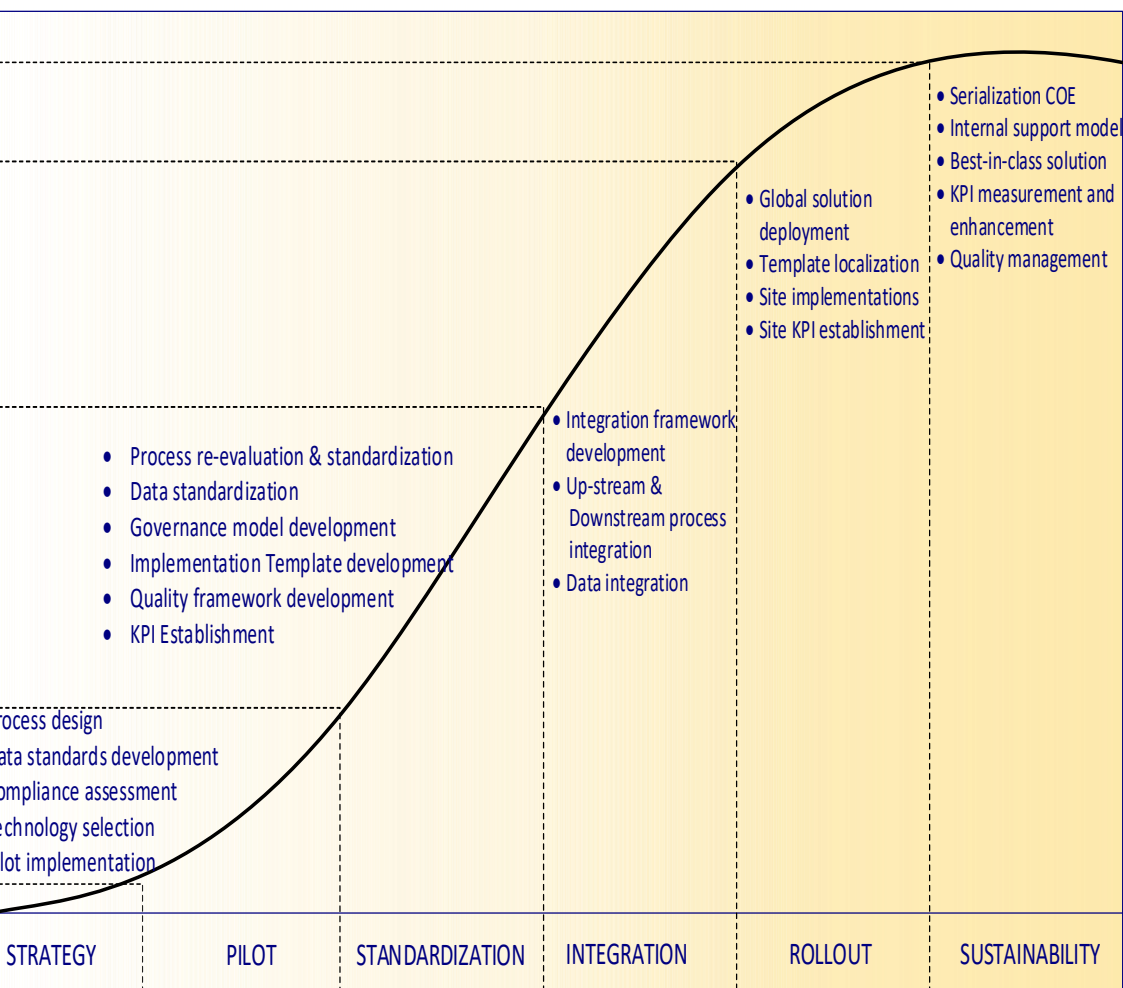
## Excellis Health Solutions: A brief History

- **Excellis Health Solutions 2010:** Founded in US
- **December 2015 :** Acquisition of 3C integrity
- **European leadership** in serialization consultancy for pharma
- **European offices** in Manchester, UK and Brussels, Belgium
- Established **thought leadership** position: EFPIA, EMVO, GTT
- **Strong partner network** through the EU pharma Eco-system
- 100 employees: **WW structure, Pan-European team**
- **Holistic approach** to serialization : Enterprise integration from mfg, IT to supply chain
- 3C Excellis recognized as **Best Specialised Pharma Consultancy** and **Serialization Expert of the Year 2016 and 2017**





# 3C Excellis in the Industry : from strategy to sustainability



# Content



# AstraZeneca Casodex case, 2007



3 April 2011 Last updated at 18:44

164 Share

## Man jailed for £4.7m counterfeit medicine fraud

A man has been jailed for eight years for his part in what has been described as the most serious fake medicine fraud in the European Union.

Peter Gillespie, 64, from Hertfordshire, was part of a £4.7m plot to bring two million doses of counterfeit drugs from China to the UK.

He was convicted of conspiring to defraud pharmaceutical wholesalers, pharmacists and members of the public.

He was convicted by a jury at Croydon Crown Court.

By mimicking authentic, properly manufactured and tested medicines, Gillespie illegally infiltrated the regulated system designed to protect the public and pharmaceutical industry, the court heard.

### Patients at risk'

The counterfeit medicines contained only a fraction of the correct



Peter Gillespie was part of a plot to import drugs from China to the UK

- UK 2007: €2.8m of counterfeit Casodex was found in the legitimate UK supply chain.
- Made in China, in French packaging with sub-potent products.
- AZ's largest counterfeit based recall across Europe
- Global response led to arrests worldwide.
- Court cases concluded: 8 years in jail

**ights on falsified medicines** in the legal supply chain in: *Regulatory Rapporteur – Vol 14,*  
*4, April 2017*

***I Hargreaves**, Expert Inspector, and **Christopher Morris**, Intelligence Analyst; Medicines  
Healthcare products Regulatory Agency, UK.*

While the risk of falsified medicines penetrating the legitimate supply chain to patient level  
is very low, the financial gains are substantial and so there are continued attempts being  
made to penetrate the supply chain. The EU Falsified Medicines Directive (2011/62/EU) was  
introduced to lower the risk and raise awareness, but it is only part of the story in the fight  
against falsified medicines. Operationally, it is the inter-agency and inter-country cooperation  
through Europol, INTERPOL, WGEO, etc, that is at the forefront of the detection and  
prevention of falsified medicines from penetrating the legitimate supply chain.”

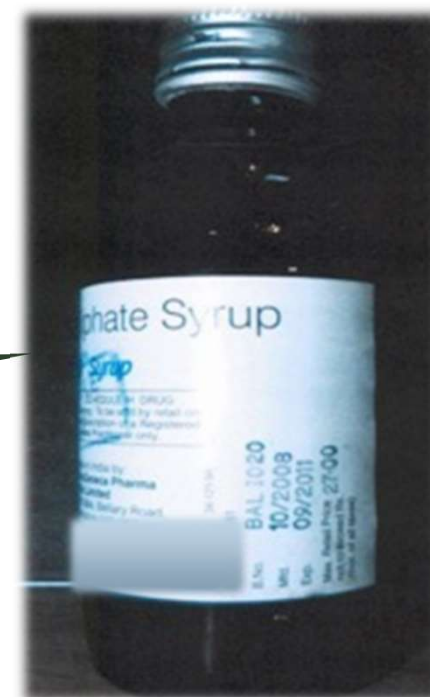


## Some real incidents



Injectable (China) found to contain tap water

Cough syrup (India) contained sugar and E. coli



IV Formulation (Philippines) had been used & contained Penicillin G.





## Verification of Sales Pack is critical



# Impact of Counterfeit drugs



## Direct Impact on Patient

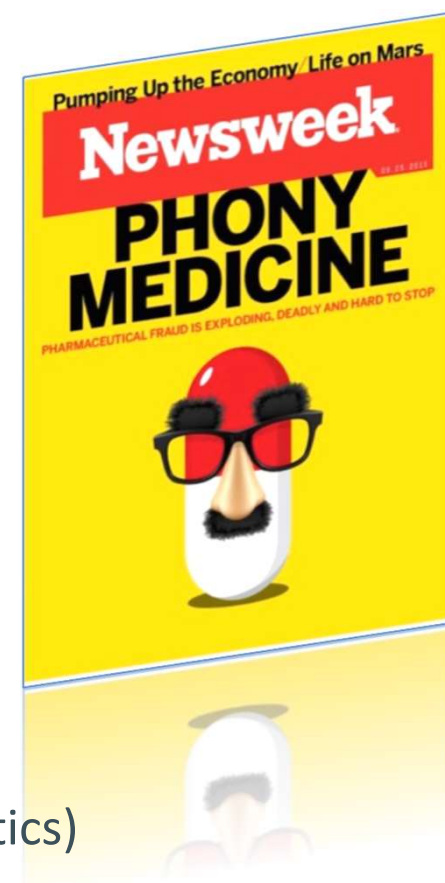
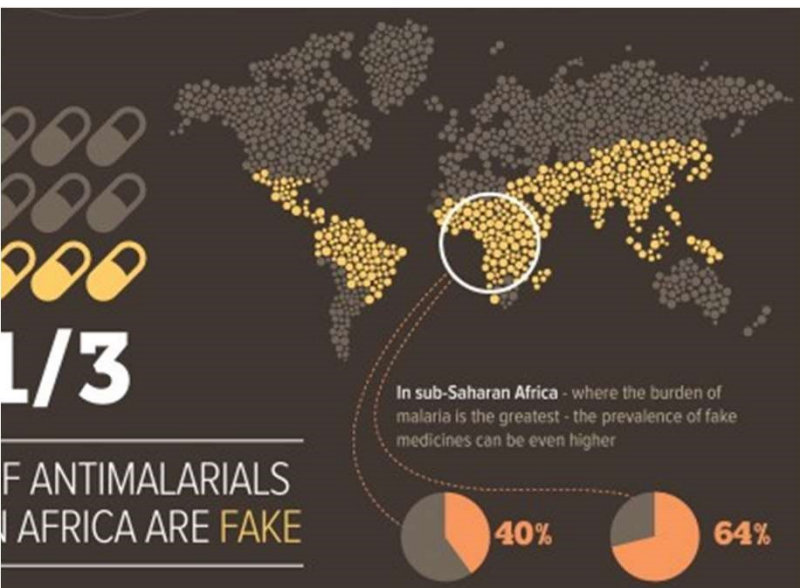
- No therapeutic benefit
- Over or under dosage
- Harmful effects including death

## Impact on Brand Owners

- Adverse events
- Loss of revenue
- Loss of brand
- Loss of reputation

## Wider Impact on Society

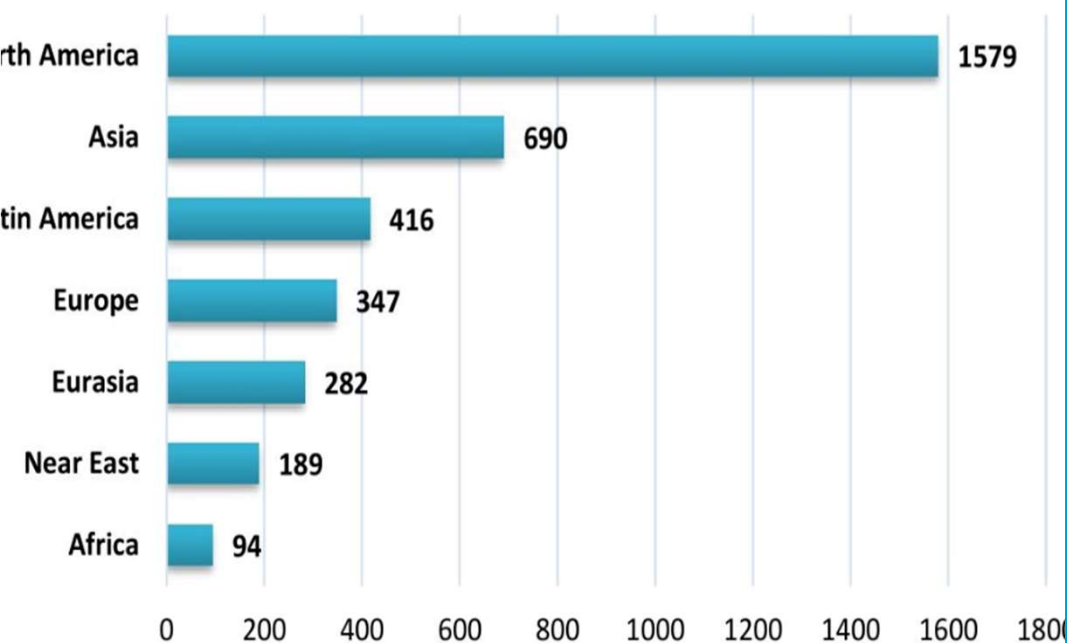
- Loss of efficacy (Malaria drugs, Antibiotics)



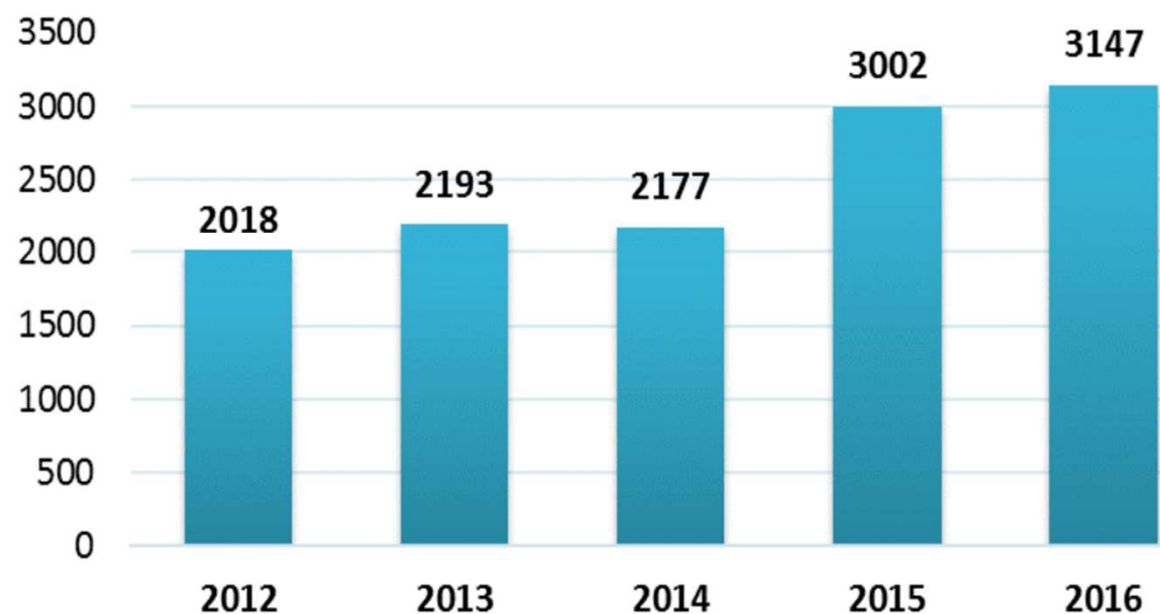


# Counterfeiting cases worldwide (2016)

Incidents - Regions of the World



Total Number of Incidents  
CY 2012 - CY 2016





# An interesting question?

**Decisions,  
decisions...**

**Counterfeit  
pharmaceuticals?**

**Fake Credit  
Cards?**

**Counterfeit  
Software?**



IWORM

# Counterfeiting Medicines: High return – low risk

For every \$1000 invested, counterfeit pharmaceuticals generates \$ ½ Million return\*

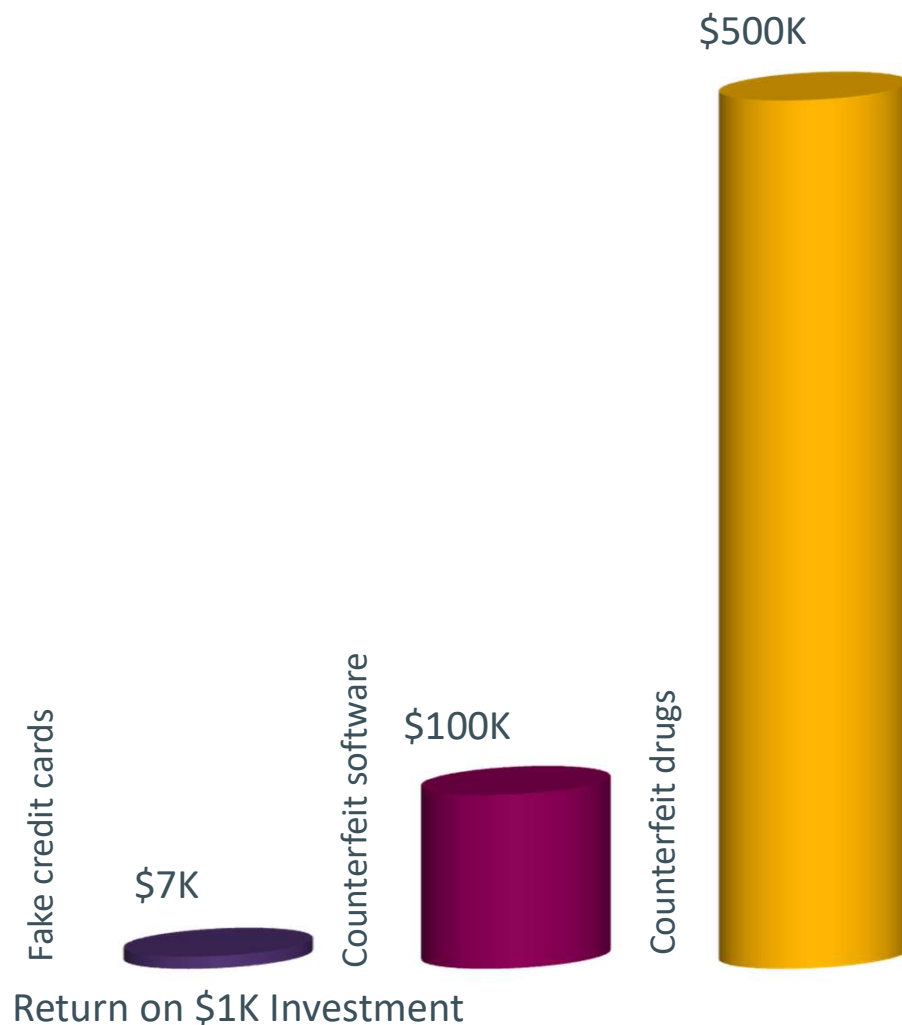
Pharmaceutical Counterfeiting is seen as **High Profit** with **Low Risk**

Who may be involved ?

Organised crime gangs

Unlicensed businesses

Licensed businesses: Brokers, Distributors, Wholesalers







# How counterfeit / illegally traded product gets in the supply chain and reaches patients

Legitimate

Manufacturer



Finished products



## Need to secure the supply chain

Patients



"Unwitting" Patient

Illegitimate

Counterfeit Products

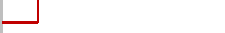
Illegally diverted products

Stolen products



Illegal Distributors

Internet Sale



Retailers with no license

Rural clinics

Export



Counterfeit / illegally traded products can infiltrate the legitimate supply chain in many potential ways

→ Genuine product flow

→ Counterfeit/Illegally traded product flow

# Good intentions...







A Chinese policeman walks across a pile of fake medicines seized in Beijing. The rapid growth of Internet commerce has led to an explosion of counterfeit drugs sold around the world, with China believed to be the biggest source of fake medicines in the world.

AFP/GETTY



# Content



## The \$1M Palette

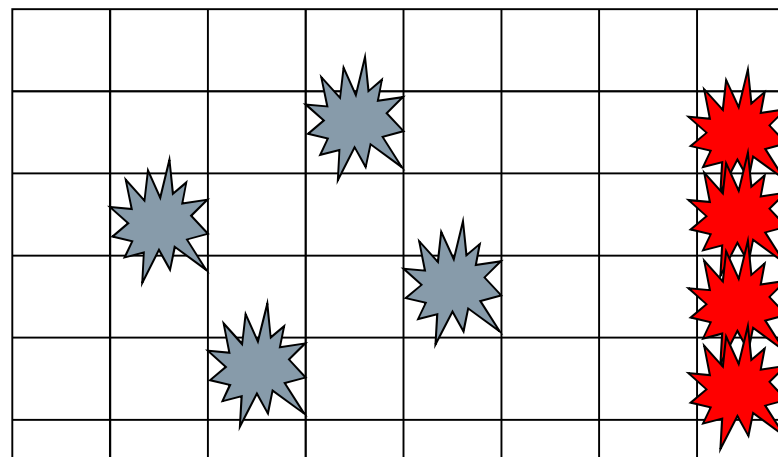




# Strategies to fight counterfeiting and other threats



Threats



# Serialisation fundamental concept: Unique Identifier

Data-Matrix code, developed to ISO-standards

Key data elements:

- Product code (GTIN/NTIN)
- Randomised unique serial number
- Expiry date
- Batch number
- National health number (where necessary)

**Global uniqueness  
guaranteed**



Product #: 09876543210982

Batch: A1C2E3G4I5

Expiry: 180500

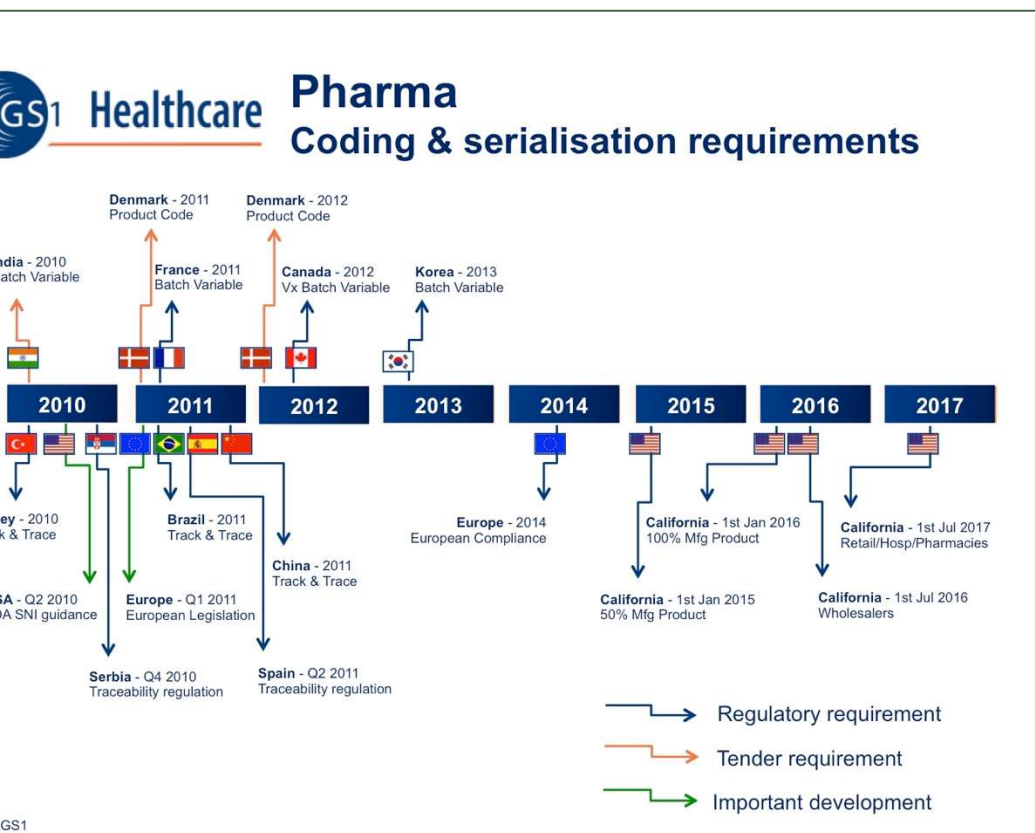
S/N: 12345AZRQF1234567890



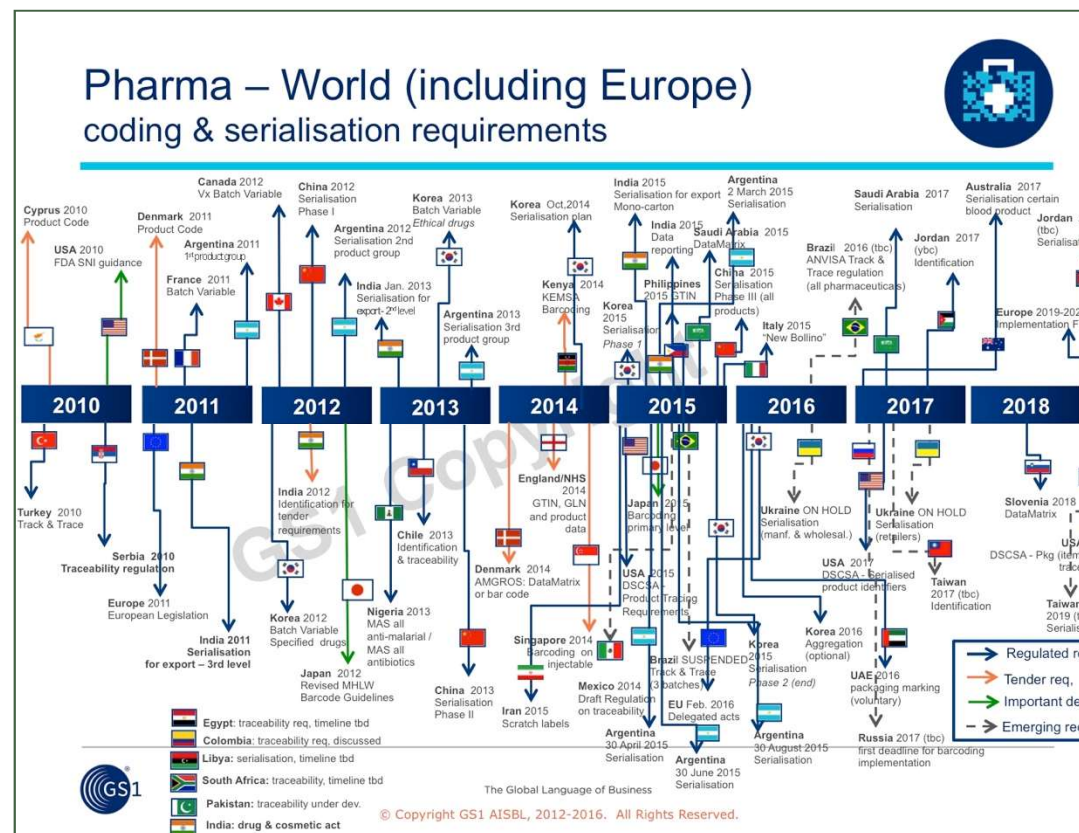
***2D DM as data carrier of choice***  
***Compact, Robust, Cost-effective***

# Serialisation: From Success to Challenge

10



2017



Illustrations © GS1

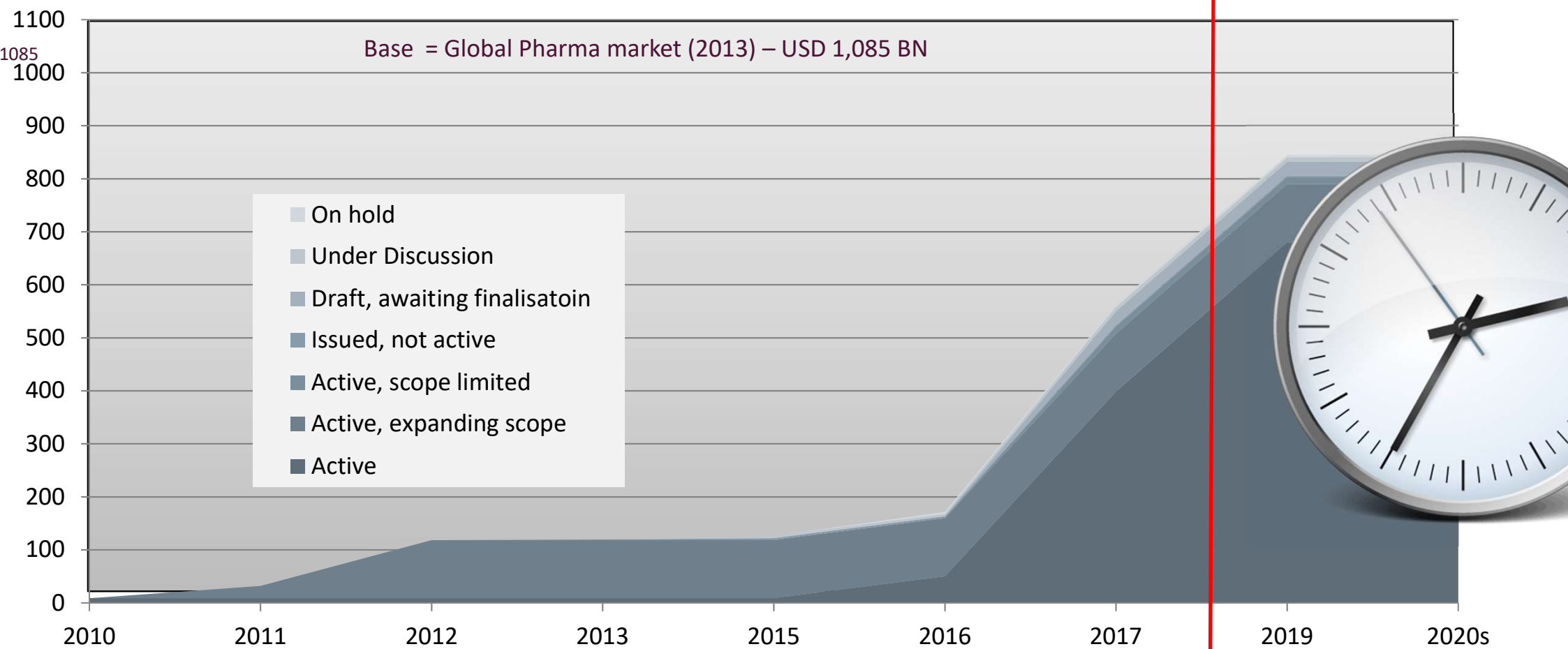


| Market         | 2005 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2017 | 2017 | 2018 | 2019 | 2020 | 2021 | 2023 | 2025 | 202x |
|----------------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|
| Argentina      |      |      | 6    | 6    | 6    | 6    | 6    | 1    | 6    | 6    | 6    | 6    | 6    | 6    | 6    | 6    |
| Brazil         |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      | 1    |
| Canada         | 1    | 1    | 1    | 1    | 1    | 1    | 1    | 2    | 5    | 5    | 5    | 5    | 5    | 5    | 5    | 5    |
| China          |      |      |      |      |      |      |      | 5    | 5    | 5    | 5    | 5    | 5    | 5    | 5    | 5    |
| Colombia       |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      | 1    |
| Czechia        |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      | 9    |
| Denmark        |      |      |      | 1    | 1    | 1    | 1    | 4    | 4    | 4    | 4    | 4    | 4    | 4    | 4    | 4    |
| Egypt          |      |      |      |      | 1    | 1    | 1    | 1    | 1    | 1    | 1    | 1    | 1    | 1    | 1    | 1    |
| France         |      |      |      |      |      |      | 9    |      | 9    | 9    | 9    | 9    | 9    | 9    | 9    | 9    |
| Germany        |      |      |      |      |      |      |      |      |      | 5    | 5    | 5    | 5    | 5    | 5    | 5    |
| India (Export) |      |      | 7    | 7    | 7    | 7    | 7    | 9    | 9    | 9    | 9    | 9    | 9    | 9    | 9    | 9    |
| Indonesia      |      |      |      |      |      |      | 5    | 5    | 5    | 5    | 5    | 5    | 5    | 5    | 5    | 5    |
| Iran           |      |      |      |      |      |      | 2    | 2    | 2    | 2    | 2    | 2    | 2    | 2    | 2    | 2    |
| Israel         |      |      |      |      |      |      |      |      | 2    | 3    | 3    | 6    | 6    | 6    | 6    | 6    |
| Italy          |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      | 1    |
| Japan          |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      | 1    |
| Kenya          |      |      |      |      |      |      |      |      |      | 3    | 3    | 8    | 8    | 8    | 8    | 8    |
| Korea          |      |      |      |      |      |      |      |      |      | 3    | 5    | 5    | 5    | 5    | 5    | 5    |
| Lebanon        |      |      |      |      |      |      |      |      | 5    | 8    | 8    | 8    | 8    | 8    | 8    | 8    |
| Malaysia       |      |      |      |      |      |      | 3    | 3    | 5    | 5    | 8    | 8    | 8    | 8    | 8    | 8    |
| Mexico         |      |      |      |      |      |      | 5    | 9    | 9    | 9    | 9    | 9    | 9    | 9    | 9    | 9    |
| Netherlands    |      |      |      |      |      |      |      | 3    | 3    | 3    | 5    | 6    | 6    | 6    | 6    | 6    |
| Nigeria        |      | 8    | 8    | 8    | 8    | 8    | 8    | 8    | 8    | 8    | 8    | 8    | 8    | 8    | 8    | 8    |
| Poland         |      |      |      |      |      |      |      | 8    | 8    | 8    | 8    | 8    | 8    | 8    | 8    | 9    |
| Qatar          |      |      |      |      |      |      |      |      |      | 3    | 3    | 3    | 3    | 3    | 3    | 3    |
| Romania        |      |      |      |      |      |      | 4    | 4    | 6    | 6    | 6    | 9    | 9    | 9    | 9    | 9    |

Data Standard Guidance, general  
Data Standard Guidance, Product Coding  
Coding: Product and Batch/Lot  
Coding: Product and Batch/Lot; data reporting  
Item Level Serialisation (no data reporting requirements)

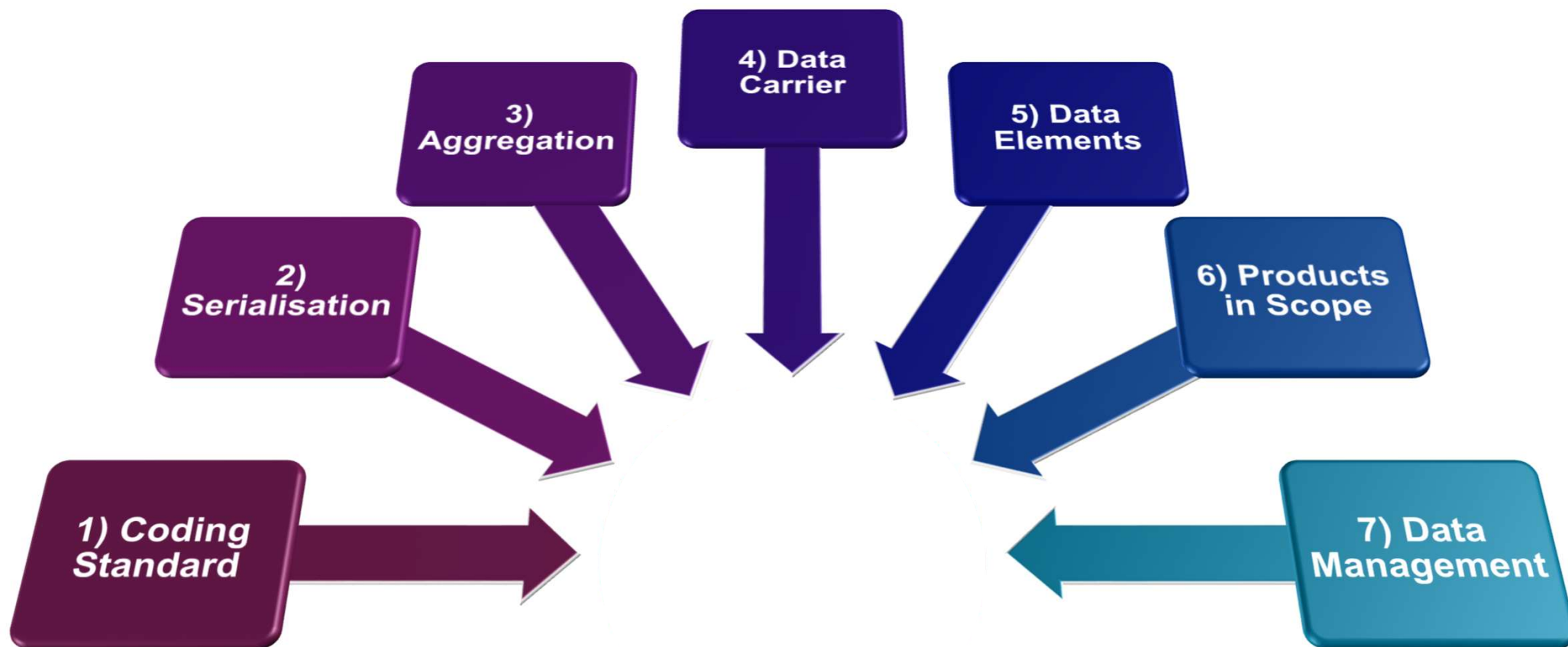
6) Item Level Serialisation and data reporting required  
7) Item Level Serialisation and Aggregation (no data reporting required)  
8) Track & Trace; single point data reporting  
9) Track & Trace, complex reporting requirements  
10) Under Discussion, no requirements yet

# Pharma Sales subject to SER / T&T requirements





## A silver cloud on the horizon – Emerging Global Standard



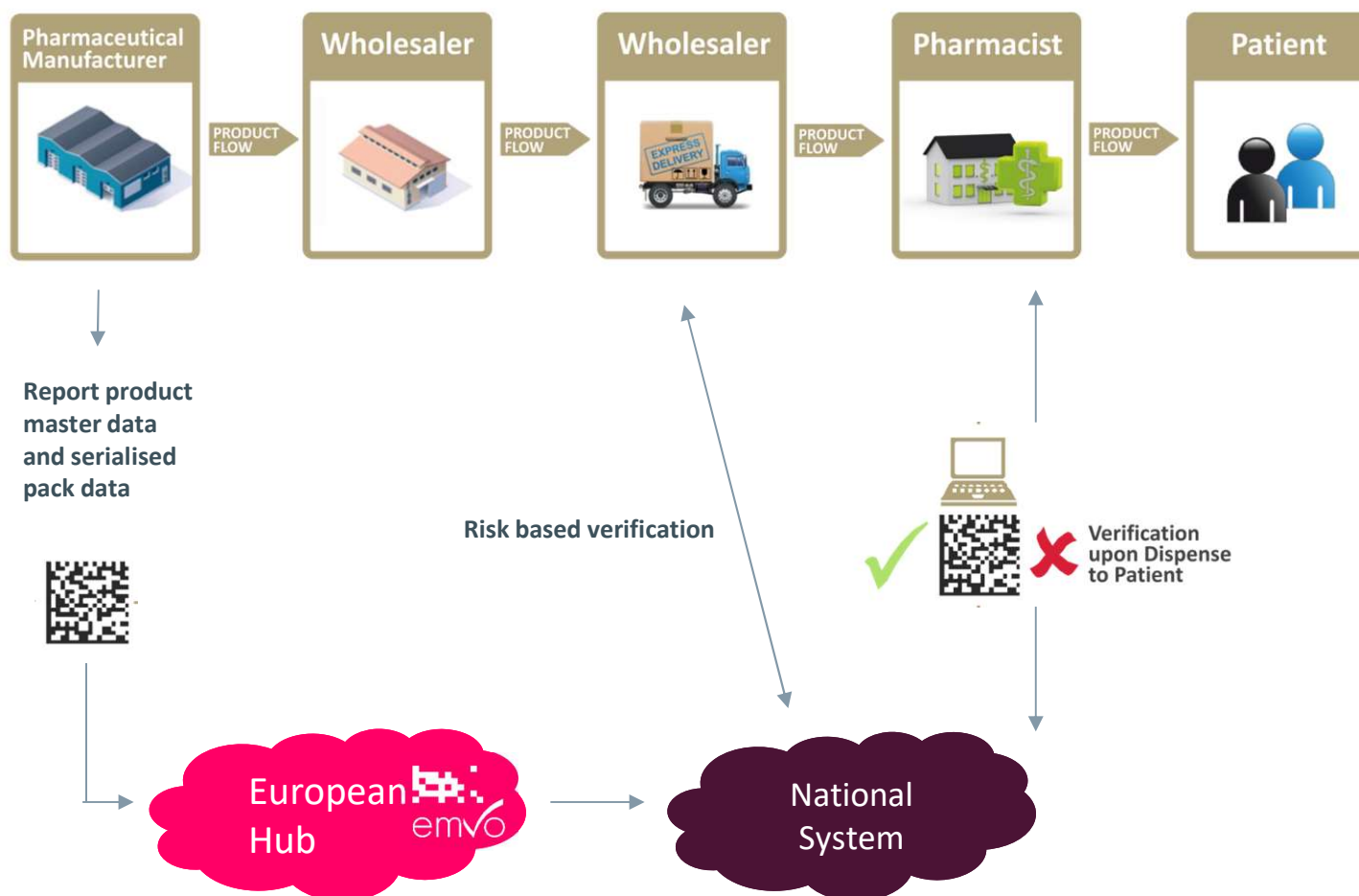
# Content



## EU-FMD Logo - genuine online pharmacies



# Systematic “Point of dispense verification”



# Stakeholder Impact

Manufacturers

| Requirement (routine operation) |   | Pharma - Brand Owner and Generics | Pharma - CMO                                    | Parallel Distributors      | Wholesaler/Distributor                           | Pharmacist                         | National Competent Authorities |
|---------------------------------|---|-----------------------------------|---|----------------------------|--|------------------------------------|--------------------------------|
| 1)                              | Pay for EMVS ("Bearing the costs for the system") | Yes                               | <i>no - Marketing Authorisation Holders pay</i> | Yes                        |  |                                    |                                |
| 2)                              | Apply Unique Identifier                           | Yes                               | Yes (requested by customer)                     | Yes                        |  |                                    |                                |
| 3)                              | Apply Anti-Tampering Device                       | Yes                               | Yes (requested by customer)                     | Yes                        |  |                                    |                                |
| 4)                              | Connect to European Hub: Upload UIs               | Yes                               | <i>no - will be done by customer</i>            | Yes                        |  |                                    |                                |
| 5)                              | Connect to EMVS to Decommission UIs               |                                   |   | For "consumed" packs (Hub) | For packs exported from Europe (National System) |                                    |                                |
| 6)                              | Connect to EMVS: Verify UIs                       |                                   |   | Verify (EU-Hub)            | higher risk shipments (NMVS)                     | voluntary check is possible (NMVS) |                                |
| 7)                              | Connect to NMVS: Decommission UIs                 |                                   |   |                            | "Early dispense" for institutions                | Yes: Point-of-Dispense             |                                |
| 8)                              | Process Alerts                                    | Where relevant                    |   | Where relevant             | Where relevant                                   | Where relevant                     |                                |
| 9)                              | Receive Reports to allow Overview/Supervision     |                                   |   |                            |  |                                    | Yes                            |



# The road to EU-FMD Compliance: 9<sup>th</sup> Feb 2019



# Europe-wide scope of EU-FMD “Safety Features”

Safety Features consist of 2 elements:

1

Unique  
Identifier

2

Tamper  
Evidence

All Prescription Medicines (Rx)  
are in scope....

Over the Counter Medicines (OTC)  
are out of scope...

Rx Must carry the  
safety features

OTC Must Not  
carry the safety  
features

...apart from those  
on the Whitelist

...apart from those  
on the Blacklist

Currently white-listed:

- Radionuclides
- medicinal gases
- IV solutions in ATC therapeutic subgroup B05B ‘blood substitutes and perfusion solutions’
- contrast media
- homeopathic medicinal products

Currently black-listed:

- 2 strengths of Omeprazol

## FMD – Countries in Scope



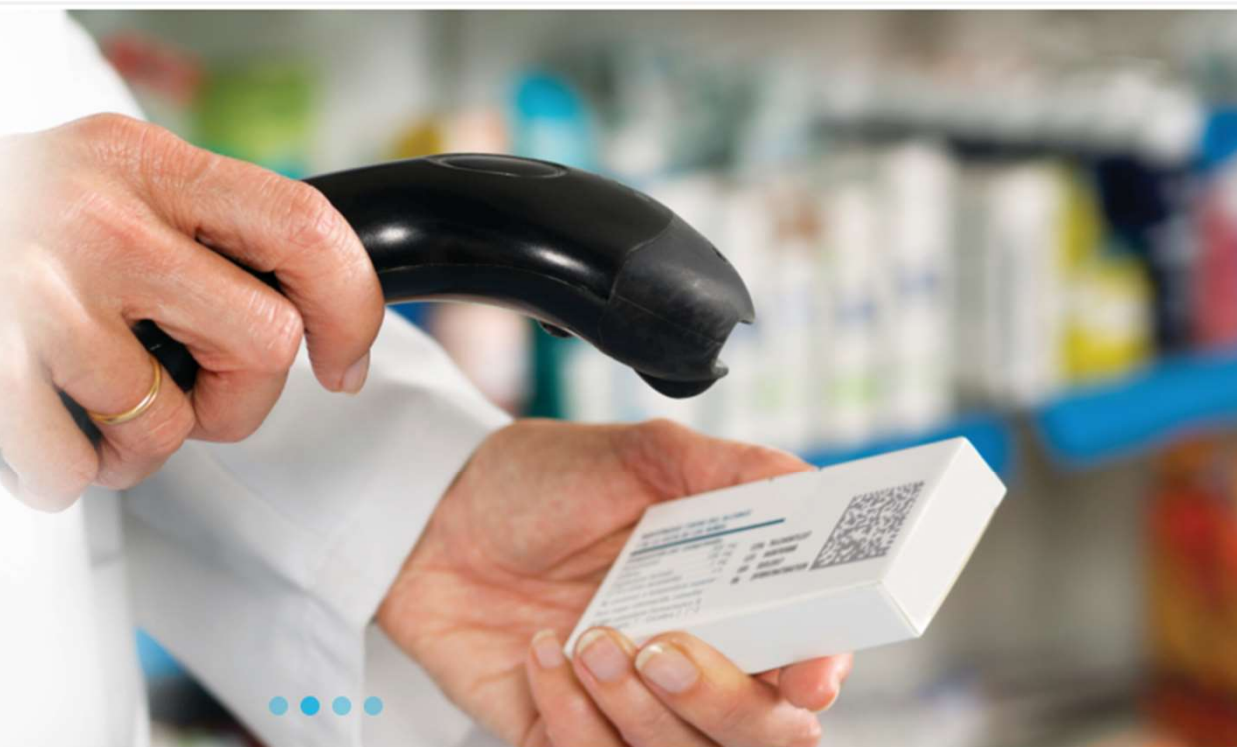


# Switzerland (www.smvo.ch)

[Start](#)[Das Projekt](#)[Die SMVO](#)[Projektstand](#)[FAQ](#)[Veranstaltungen | Presse](#)[Kontakt](#)

## EFFIZIENTE ERKENNUNG VON FÄLSCHUNGEN

Mittels eindeutiger Seriennummern und Barcodescanner werden Arzneimittelpackungen identifiziert und Fälschungen schnell und sicher erkannt.



# Status SMVO

## Projektstand in der Schweiz (9. April 2018)

- Entscheid für den Blueprint Service Provider ist getroffen worden: Solidsoft Reply.
- Die Statuten der künftigen Swiss Medicines Verification Organisation (SMVO) wurden ausgearbeitet und mit allen Stakeholdern und den Behörden abgestimmt.
- Gegenwärtig wird noch geprüft, wie sich verbandsfreie Unternehmen an die Arbeit der SMVO einbringen können und wie die in den Statuten berücksichtigt werden kann.
- Die betroffenen Verbände haben ihre grundsätzliche Unterstützung zugesagt und die definitiven Statuten wurden verabschiedet.
- Erfolgreiche Durchführung von zwei Software-Provider-Workshops am 28. / 29. März 2018 mit über 60 Teilnehmern.
- **Die Gründung der SMVO erfolgte am 4. April 2018.**

## Nächste Schritte

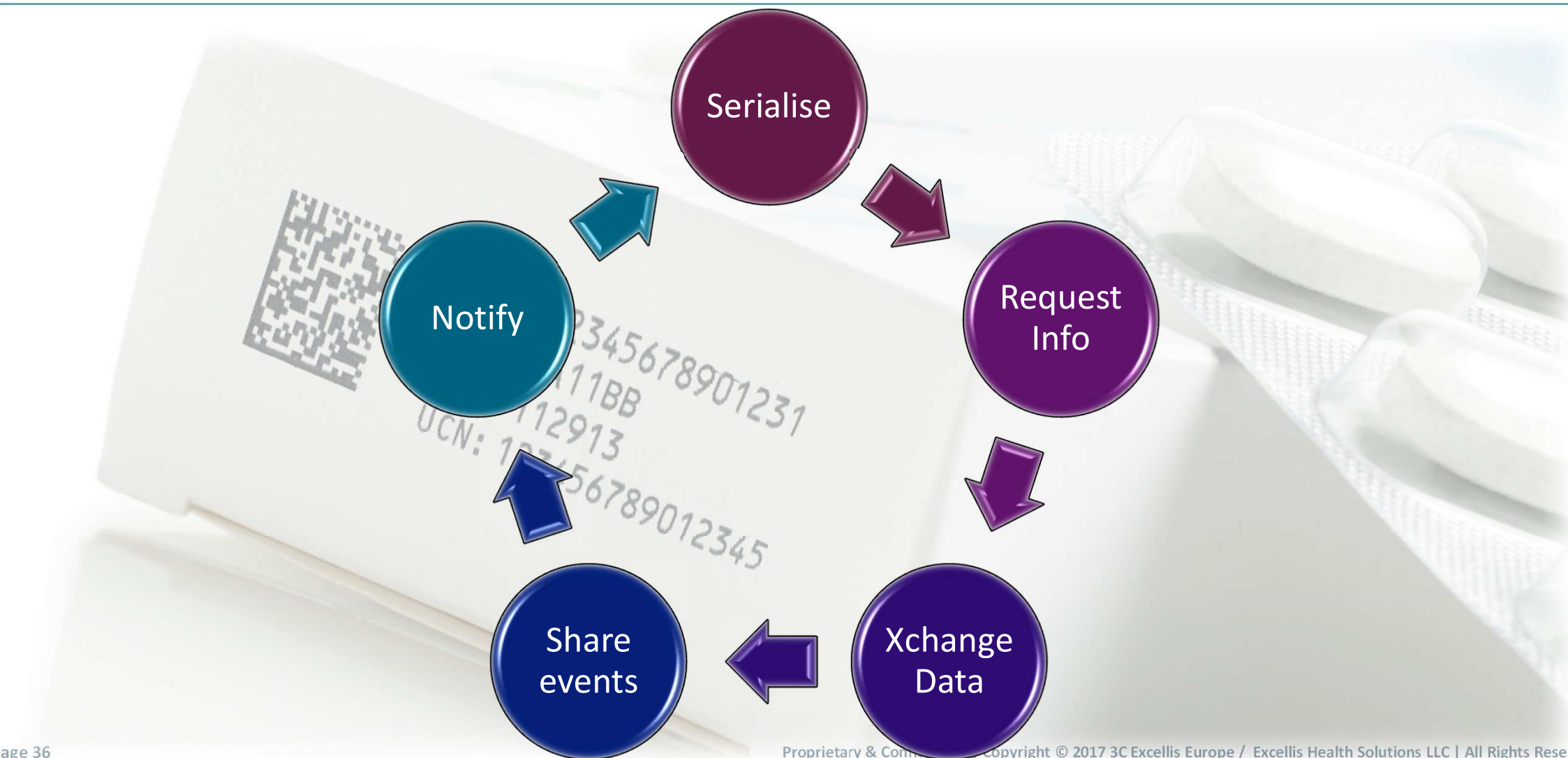
- Gründung der SMVS GmbH.
- Versand der Beitrittserklärungen an die pharmazeutischen Vertriebsgesellschaften.
- Aufbau und Moderation der Expertengruppen in Zusammenarbeit mit der SMVO.
- Planung Pilotbetrieb / Terminplanung
- Gewinnung von Pilotteilnehmern (SW-Häuser, Abgabeberechtigte und Grossisten)
- Verfügbarkeit von serialisierten Packungen sicherstellen
- Aufbau der SMVS Organisation zur Sicherstellung eines nachhaltigen Betriebs .



# Content



# To protect patients, we need to get the pack right



# What is a “good” pack?

## Before Serialisation

Confirm that batch of pharmaceutical product has a suitable pedigree demonstrated throughout the manufacturing supply chain and has been made to GMP

Correct API, composition, dosage form, strength

Confirm Product License Holder (certificate number, valid...)

Batch (number, prod/exp date, shelf life, primary/secondary pack as specified, storage conditions, temperature range....)

Quality analysis (specs, accepted by competent authority, COA)

Pack Labelling (Batch variable data, PIL....)

## After Serialisation

**All of the previous plus:**

- Item-level variable data quality (correct data? SN uniqueness/randomness/sparseness?)
- Code carrier quality (barcode grade)
- Barcode vs. HR data
- Physical Items vs. serial numbers
- Item-aggregation reconciliation (Rejects? Samples?....)
- Number of packs produced vs. serial number uploaded to corporate repository
- SNs reported to compliance requirements:
  - Right numbers
  - Right report format
  - Received ok

# Serialisation Project Challenges

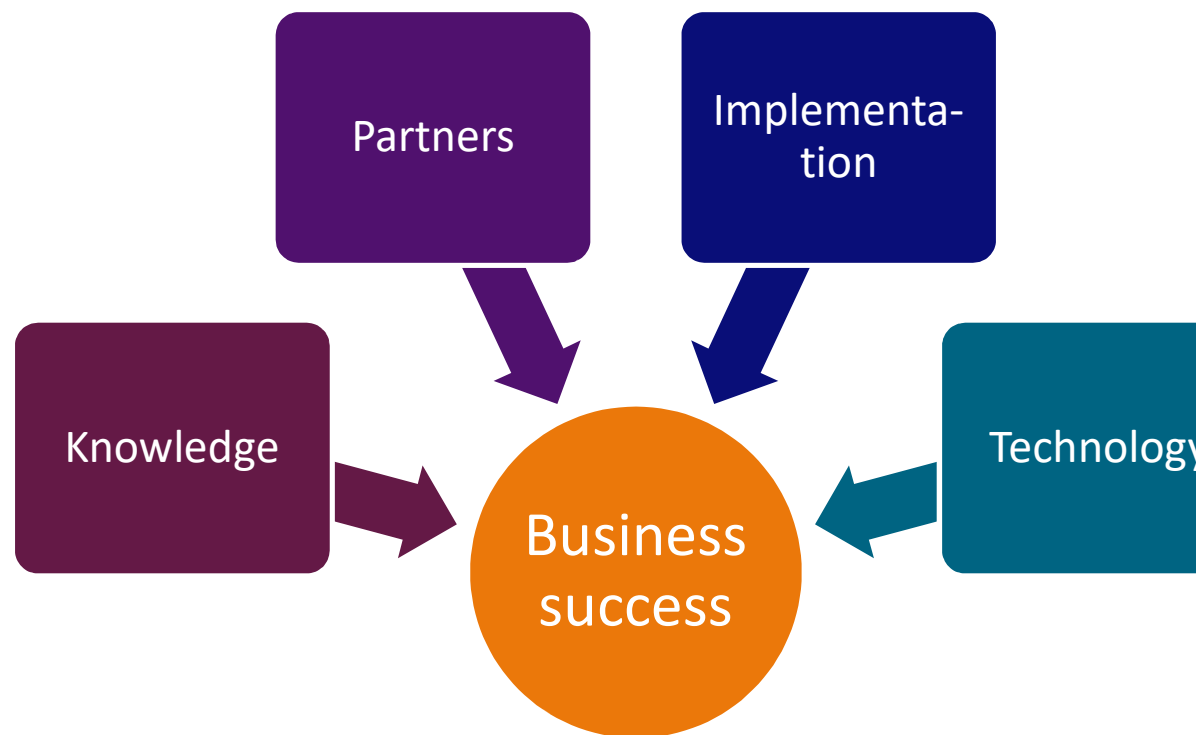
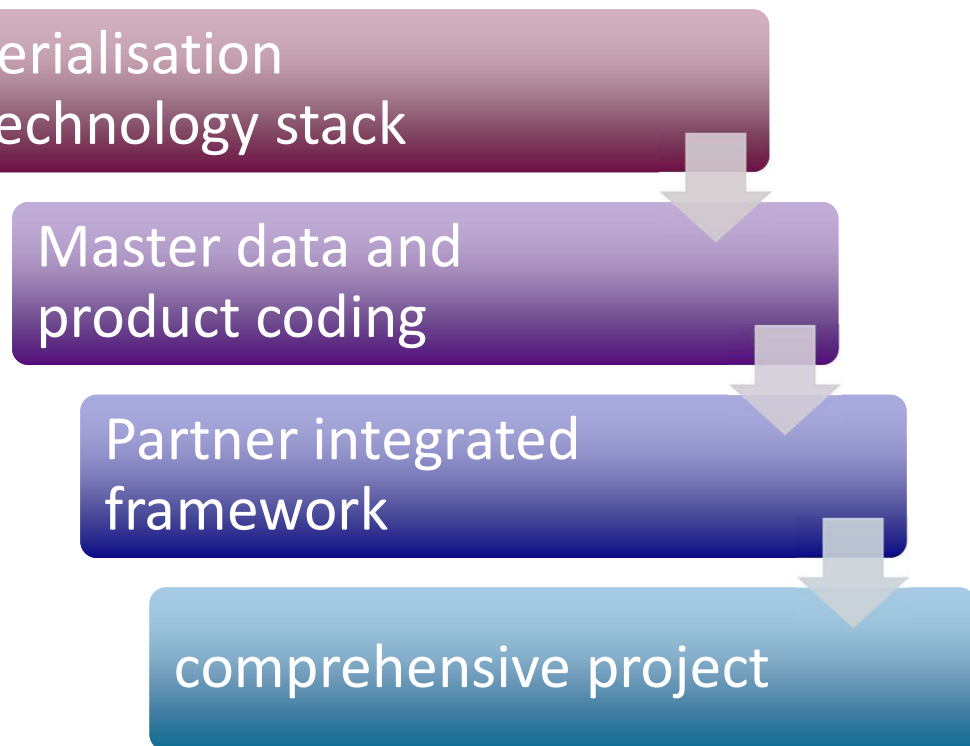
- Limited internal **bandwidth**...: implementing a major project like serialisation that touches many parts of the organisation
- Limited internal **knowledge**....: limited internal knowledge and experience of the particular challenges of serialisation
- How to understand the details and **impact of the requirements** in the many markets where the company operates
- Understanding what needs to be done to be **Serialisation-ready: Best Practices**

Unknown Unknowns

Pharma Business vs.  
One-off Projects

Scope Reaches Far Beyond  
Company Border

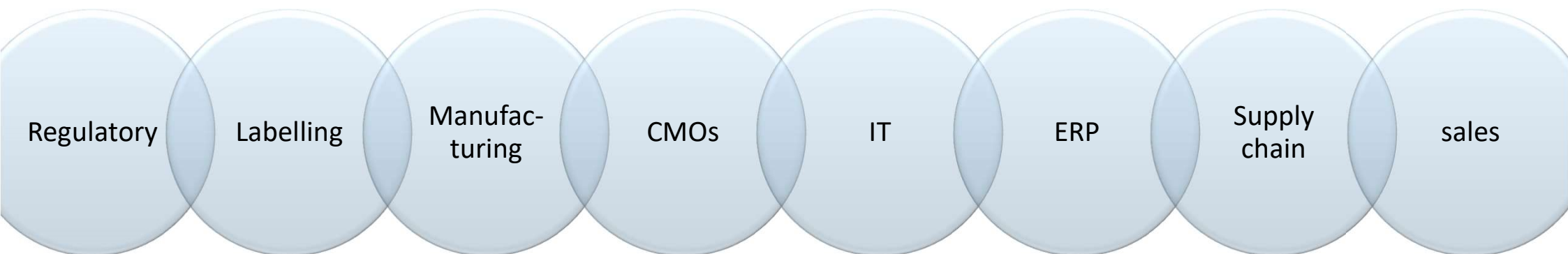
## EU FMD Quick Start Guide: Readiness





## Take away :

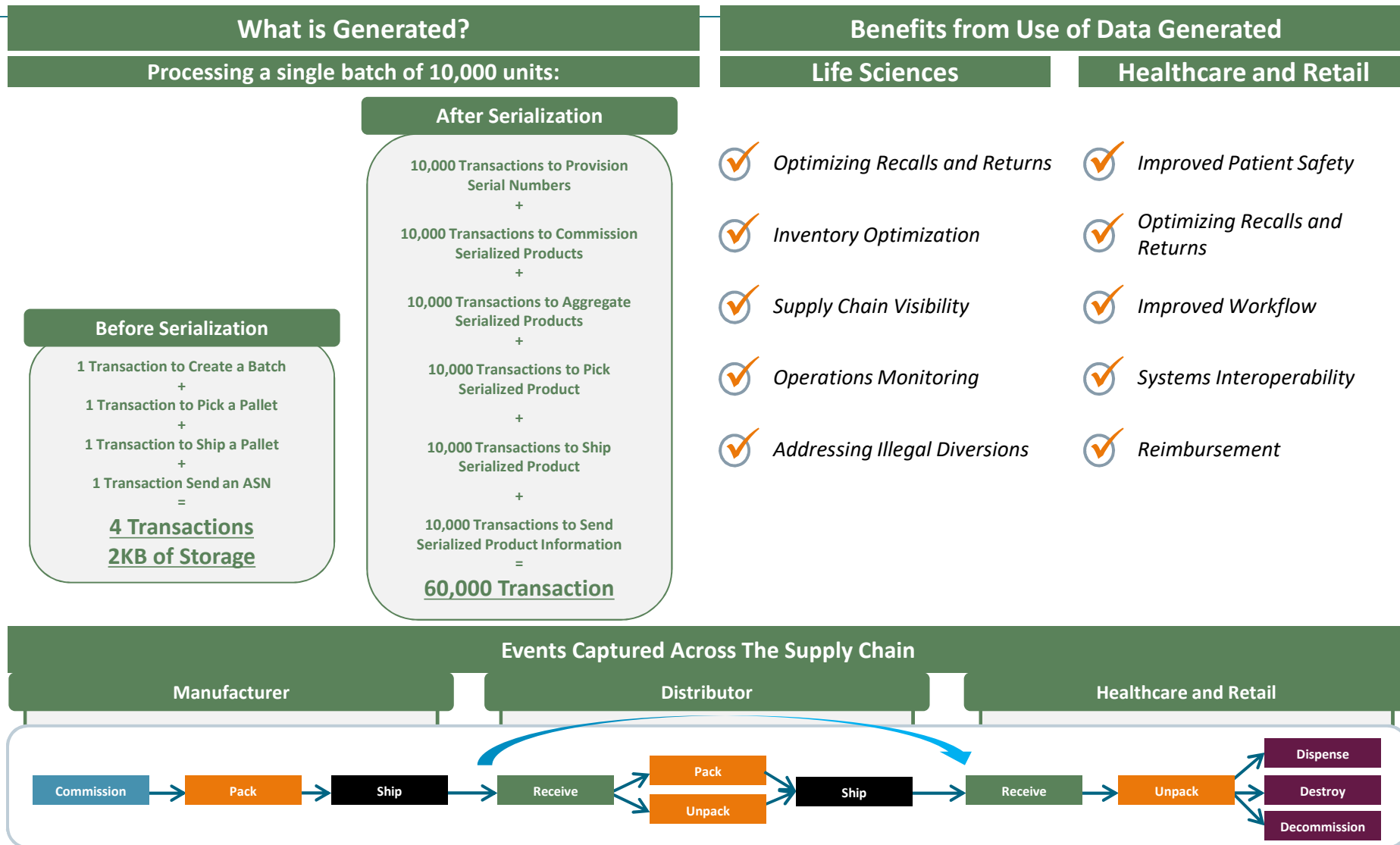
- Serialization is a **regulatory imperative**: No compliance, no sales !
- Secure your **external supply chain**: **CMO** at at risk
- Serialization is still **evolving** - today : Turkey, Korea, **US-DSCSA**, **EUFMD** , new regulations (**Russia**), some regulations changes: Brazil, China, India....) .
- Serialization is a **enterprise program**!
- No time for trials: use **proven suppliers** and **expert consultancy** to secure your right to do business and protect your investments.



# Content

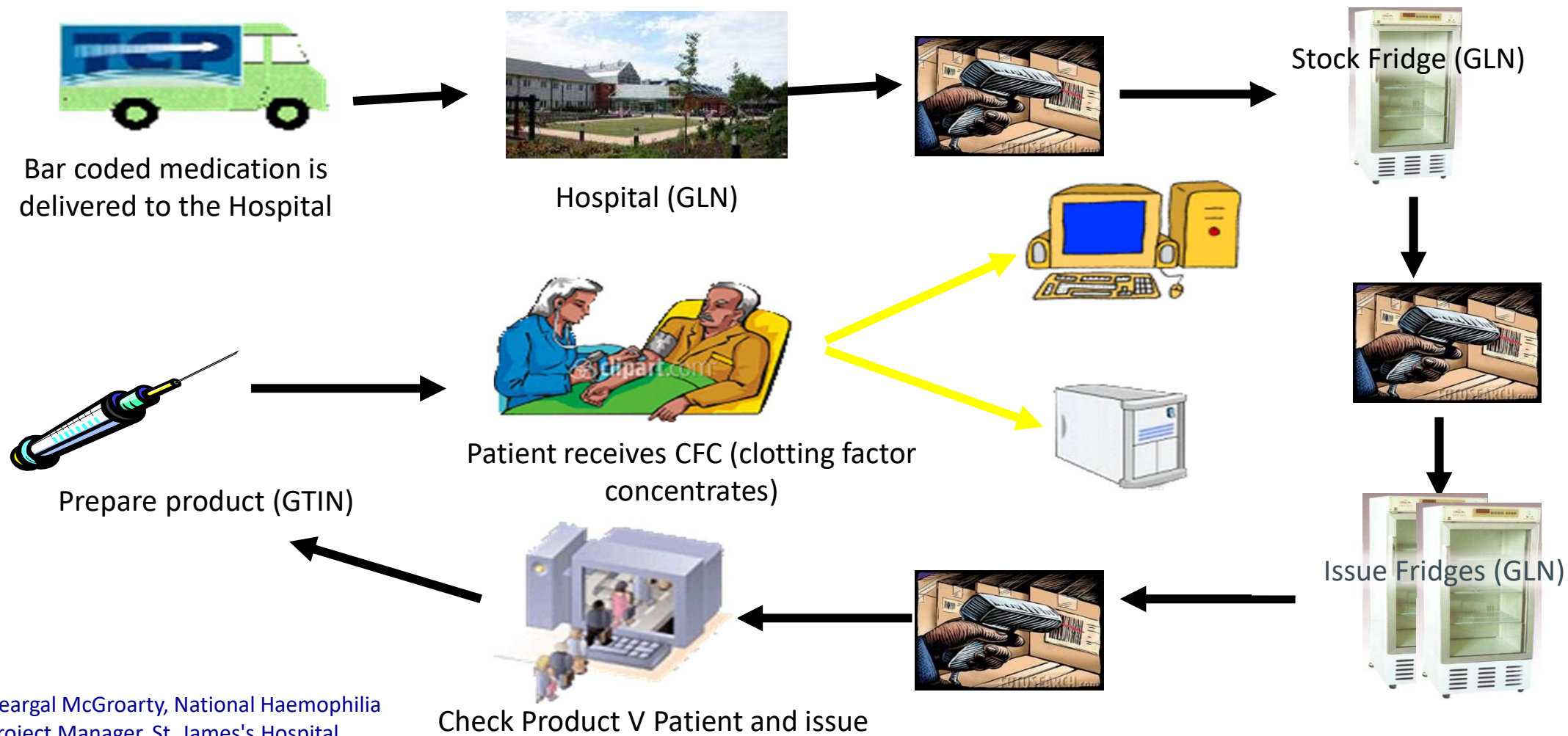


# Serialization Data Creates Benefits





## National Centre for Hereditary Coagulation Disorders (NCHCD) Ireland (GS1 Case Study)

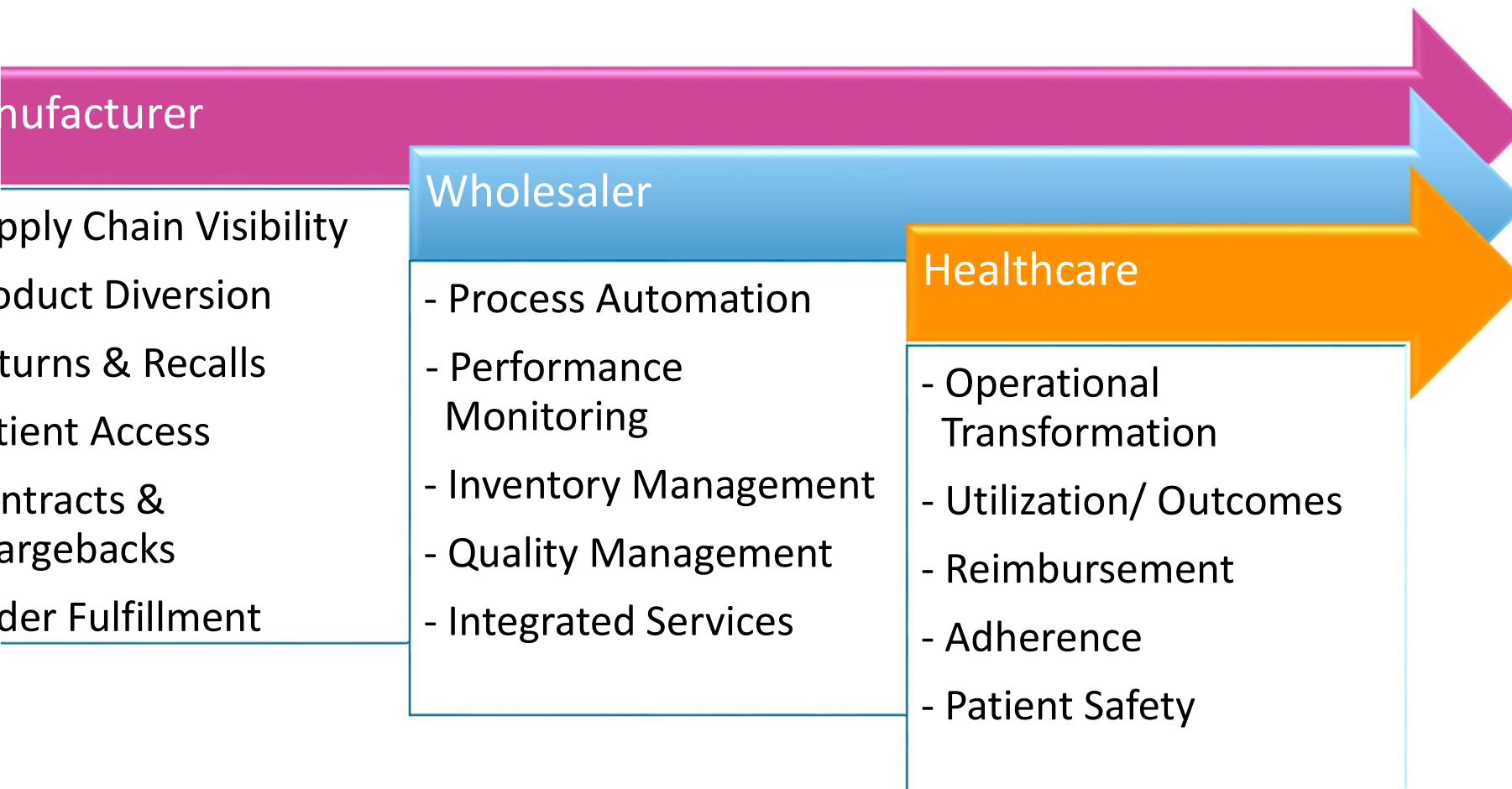


## NCHCD Realised Business benefits

- ✓ Since Cold Chain delivery started all products verifiably delivered between 20-50 Celsius
- ✓ Product wastage reduced from €90,216 to zero
- ✓ Documentation errors reduced from 12 to zero
- ✓ Over € 5 Million worth of medication stock removed from supply chain
- ✓ € 426,000 worth of stock rotated between Hospitals and NCHCD
- ✓ Mock Recall of all (100%) Medication within 10 minutes
- ✓ Realtime recall alert
- ✓ Timeliness of infusion
- ✓ Prescription compliance (2000iu instead of recommended 1750iu)
- ✓ Automatic compliance (no manual record keeping)
- ✓ Electronic diary
- ✓ Realtime Alerts for specific bleeds
- ✓ Patient empowerment

by: Feargal McGroarty, National Haemophilia  
Project Manager, St. James's Hospital

# Value Beyond Compliance





# The “Five Rights”



## 1 Right patient

The patient's identity must be verified against the prescription to ensure the right patient is receiving treatment;



## 2 Right medication

The provider must verify that the right medication is used;



## 3 Right dose

The right dose should be confirmed against the prescription;



## 4 Right time

Medications should be given at the right time; and



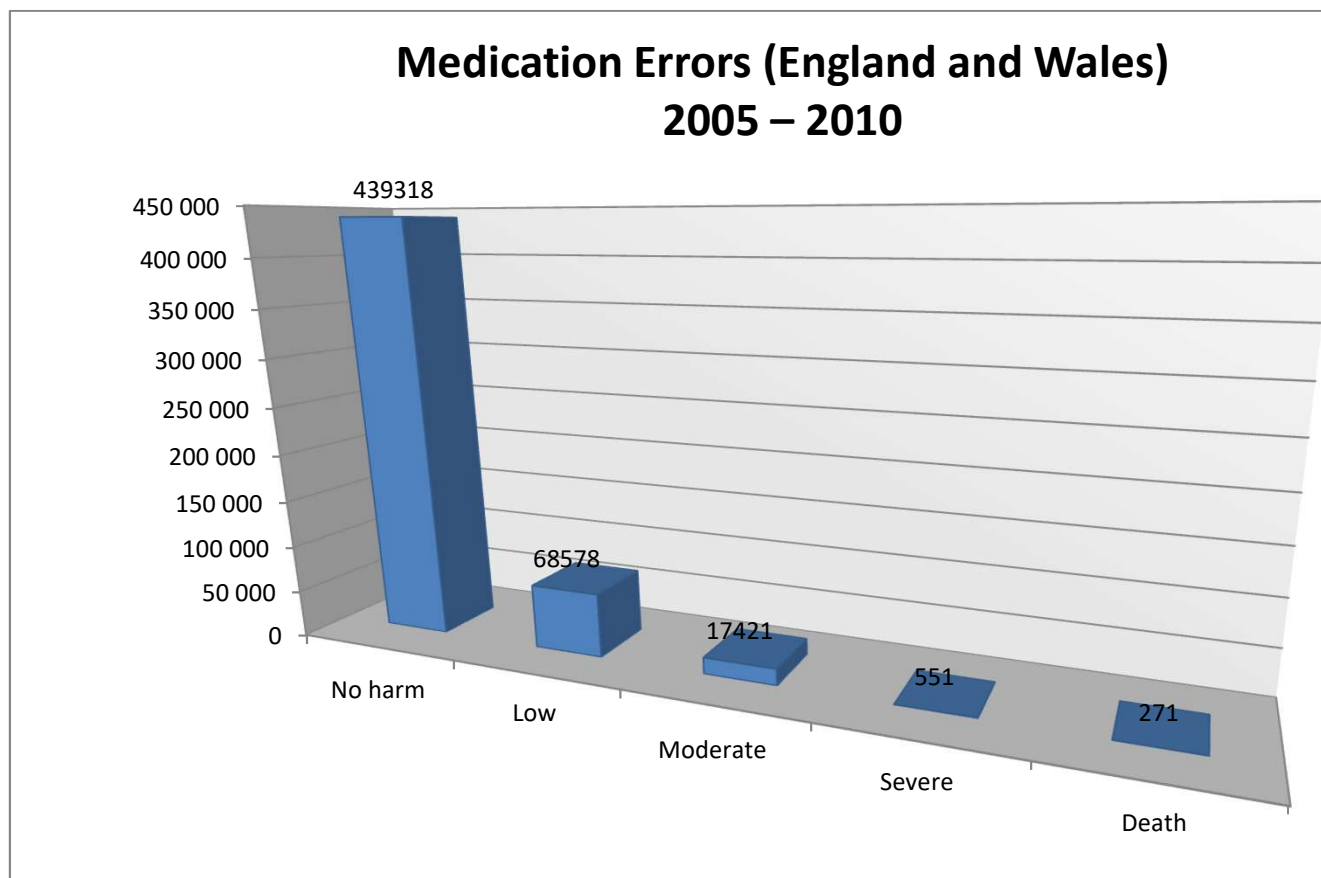
## 5 Right route

Medications that can be given in different ways, such as intramuscularly or intravenously, must be given via the right route;





# Medication Errors



- Incidents annually (UK): 9 severe and 45 fatal
- Extrapolated to EU, 2012: Over 400 fatal Incidents annually



Busins D, Gerrett D, Warner B. A review of Medication Incidents reported to the National Reporting and Learning System in England and Wales over six years (2005 – 2010) Br J Clin Pharmacol 2012 (in press)

# Content



## Strategic Goals for Serialisation / Traceability



### New Opportunities Additional Business Value

- Advanced customer requirements
- Patient engagement and support
- Marketing
- Stepping stone to e-health

+ \$\$\$

### Improve Business Operations: Process Integrity

- Improved Supply Chain Control
- Enhanced Supply Chain Visibility
- Improved reverse logistics
- Meet special customers, e.g. Hospitals

### Pro-active Brand Protection: Product Integrity

- Enhance perception of products
- Pro-actively address potential threats
- Shape Industry Response
- Collaborate in shaping standards

### Meet Legislation/ Regulations

- Comply with Regulations
- Delay investment until Information is firmed up
- Wait and see approach

- \$\$\$

# Thank you very much

Additional information, questions, and assistance please contact:

[GetSecured@3CExcellis.Eu](mailto:GetSecured@3CExcellis.Eu)

[www.3CExcellis.Eu](http://www.3CExcellis.Eu)

